

Impact of London's Local Infrastructure

A report by the London CVS Network and London Plus, 2023



Chair's foreword

Welcome to the London Councils for Voluntary Services (CVS) Network's 2022-23 Local Infrastructure Impact Report that sheds light on the crucial role Infrastructure plays in London's thriving voluntary and community sector.

In a city pulsating with 13,500 local registered charities and numerous 'under the radar' grassroots organisations, it is CVSs that serve as the binding force, fostering collaboration, partnership working and the overall development of the voluntary, community and social enterprise (VCSE) sector. Yet, the very foundation that sustains this vital network is under constant strain. Cuts to both local and central government funding have cast a shadow over the CVSs that heavily rely on financial support.

This report serves as a wake-up call, emphasising the indispensable role CVSs play and the urgent need for meaningful investment to ensure they can continue to provide comprehensive support to London's most marginalised communities.

Tony Wong, Chair, London CVS Network

Local infrastructure acts as the lifeblood, empowering communities, amplifying voices, and effecting positive change. By investing in it, we are not just providing financial support; we are investing in the resilience, strength, and potential of London's most vulnerable communities.

Together, we can create a city where no one is left behind, where hope thrives, and where every individual has the opportunity to flourish.

Join us in our mission to build a more inclusive and compassionate London.

Thank you for your attention and support.

Together, we can make a lasting impact on the lives of those who need it most.



Tony Wong, **Chair, London CVS Network**

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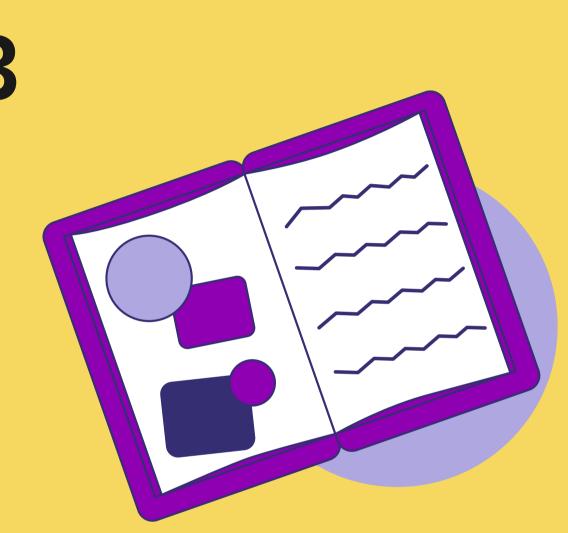
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Amplifying action and voice in 2022-23

This report gives an overview of the role of CVSs* in London and their overall impact in 2022-23. It is based on research with 28 CVSs, who contributed data, case studies and impact reports.

We tell the story of how a CVS makes a difference to local voluntary, community and social enterprise (VCSE) organisations. We also highlight how they strive to create a better and fairer London for all.

* including equivalent Local Infrastructure Organisations, hitherto referred to as CVSs





What is a CVS?

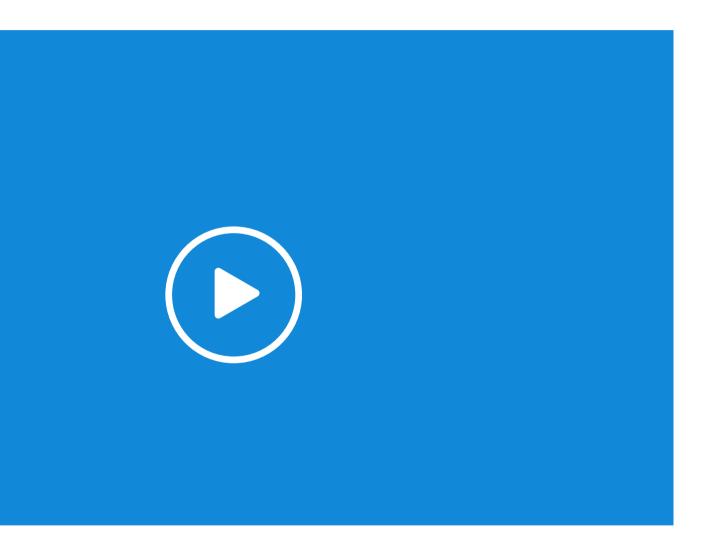
A CVS is an organisation that supports, connects, promotes and brings together local charities and community groups.

They also champion local issues, sparking social action and change, together striving to create a better, fairer London for all.

Watch the video to find out more.



NAVCA (the National Association for Voluntary and Community Action) is the national membership body for local infrastructure organisations in England. Find out about the <u>Four functions of infrastructure here</u>.



CVSs in London

CVSs are based in 29 London boroughs. The 3 boroughs which do not have a CVS are: Hillingdon, Havering and Waltham Forest.

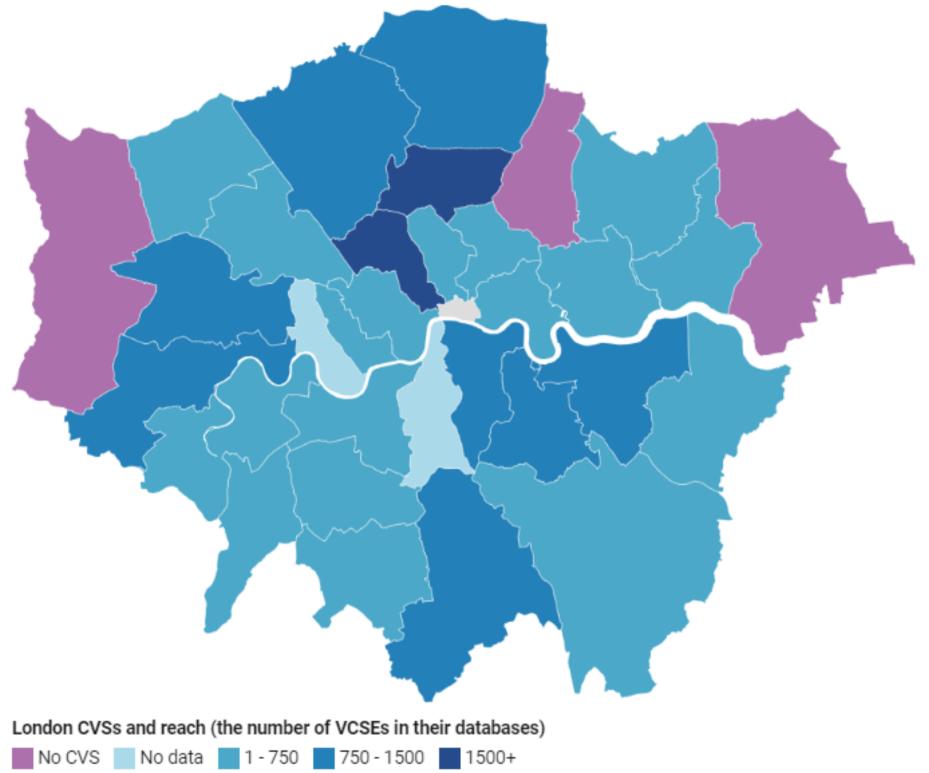
There are 30 CVSs in total, with some boroughs having more than one CVS, and some CVSs working across more than one borough.

<u>Open the CVS reach map in your browser to learn</u> more about the CVS in each borough. You can click through to their website or impact report.

Map data: © Crown copyright and database right 2018 • Get the data • Created with Datawrapper

Data notes

- 2 boroughs are missing data about reach (Lambeth and Hammersmith & Fulham)
- 2 boroughs have more than one CVS (Barnet and Newham)
- Hackney CVS has City of London within its remit
- Some CVS's work across more than one borough (e.g. Ealing & Hounslow CVS)



• Each borough has different proportions of charities • CVSs have different methods of recording VCSE numbers in their databases (comparisons are not exact)

London local infrastructure bodies Spending in 2022/23

CVS CVS and Volunteer Centre

A varied sector

CVSs range in staff size, income and expenditure. In addition to core services, 46% provide social prescribing activities, 71% run direct community development programmes and 71% redistribute grants.

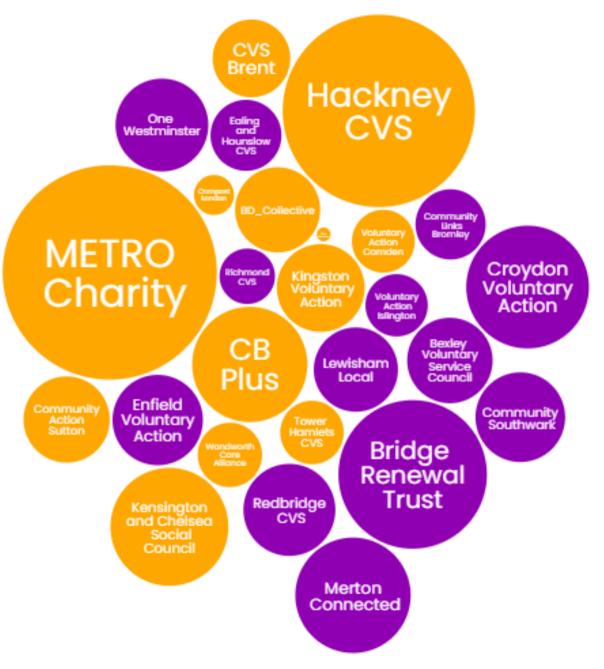
Some also run Volunteer Centres and others host a local Healthwatch or Local Giving initiative.

<u>Open the local infrastructure spending bubble chart</u> in your browser to find out more about expenditure in 2022-23

Data notes

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- Source: Analysis of Charity Commission Data for 2022-2023 his uses latest available spending figures (either for 2023 or for 2022)
- Spending figures were not available for Voluntary Action Harrow and Barnet Together Alliance (not included in visual)
- Figures shown are for the whole organisation, not specifically infrastructure support activity e.g. Metro GAVS, the CVS for Greenwich, is part of a wider charity Metro Charity; expenditure shown here is for the whole charity.



igures (either for 2023 or for 2022) e (not included in visual) e.g. Metro GAVS, the CVS for Greenwich,

Supporting a diverse sector

Under 10k

£10k to £100k

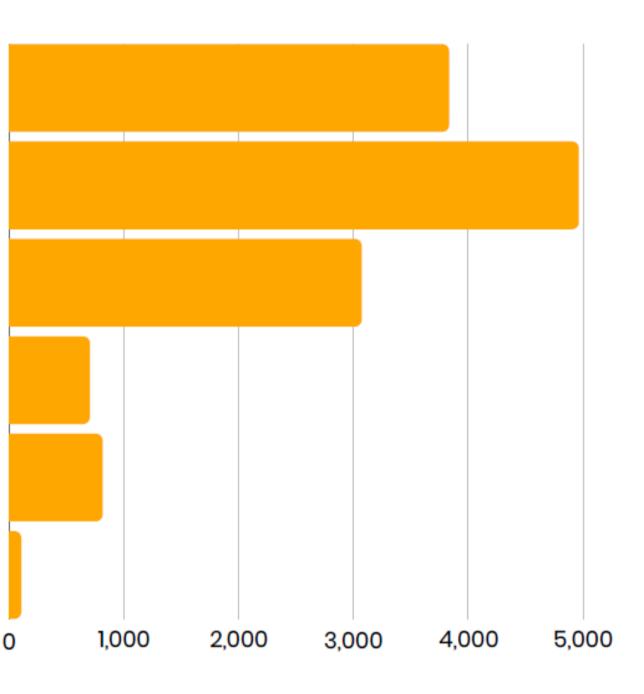
Approximately 13,502 registered charities £100k to £500k work locally across London. Of these, 65% have an income of under £100k. £500k to £1m

But registered charities are just the tip of £1m to £10m the iceberg. In addition there are thousands of non-registered grassroots Over £10m and 'Below the Radar' organisations supporting local communities in London.

Data notes:

Estimates based on London's Local + Regional registered charities, with universities and independent schools automatically removed and some additional manual removals.





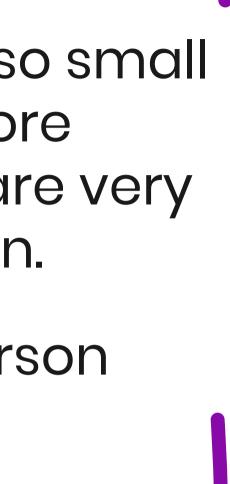
Download the charities in London data

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Organisations that are so small and informal have a more holistic approach and are very much community driven.

I see in our borough, person centred services by communities and for communities.

10 Quote from the CEO of Community Southwark



What support do VCSE organisations need and how does a CVS help?

When VCSE organisations need support to grow and develop, access funding, connect with networks or influence change for the communities they represent, turning to their local CVS can hugely increase the impact they make.

You can discover the impact of local CVSs in 2022-23 through the following

scenarios, framed around the key needs of a VCSE organisation, at various stages of growth and development. It highlights how and why CVSs help them to thrive.

These scenarios reveal common themes and quotes identified in impact reports and case studies submitted by 28 CVSs, as well as wider sector data and research.



A volunteer led group is struggling to keep up with requests for their support.

They want to look for funding so that they can employ a member of staff. They are uncertain about whether they should register as a charity to help with this.

They approach their local CVS for support.



Information and signposting

The CVS provides information and signposting

- They tell the group about their free upcoming training on 'setting up and setting out' which covers legal structures.
- They send a newsletter with current funding and local commissioning opportunities.



They share information about an upcoming 'meet the funder' event.





Information and signposting

In 2022-23 London CVSs gave information to



21,000+

VCSE organisations

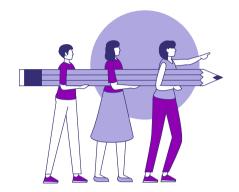
(21,187 registered on their databases)



96,500+

Newsletter subscribers

(96,620 signups to a regular e-bulletin)



120,000+

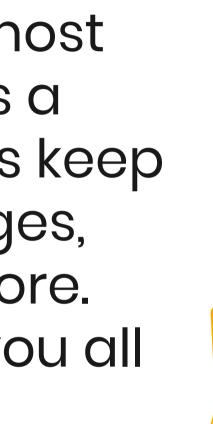
Followers on social media

(121,387 followers across social media platforms)

Information and signposting

CommUNITY Barnet's newsletter delivers the most useful information and is a trusted source that helps keep our sector alert to changes, funding and so much more. Love the design! Thank you all at CB!

<u>Quote from Community Barnet Annual Report</u>



I wanted to let you know that CareDogs won the grant from TFL's walking and cycling grants!

Thank you so much for suggesting it to us - we really appreciate it.

Quote from <u>Community Links Bromley Annual Report</u>





A small charity keeps getting turned down when they apply for funding. They feel frustrated and disillusioned. They turn to their CVS for help. They want to write better applications and save time.

This is a common experience. Small charities devote a third of their time applying for funding and two thirds of funding applications are rejected.

- See Giving pains: The cost of grant-making, by Civil Society Commission, 2022
- See UK Third Sector grant-making: a summary of research by the University of Bath, 2019



Finding funding

17

The CVS responds with targeted support

- They host a 'meet the funder' event for VCSE organisations to discuss their ideas, eligibility and application issues directly with the funder.
- They offer fundraising training, explaining key concepts and common pitfalls.
- They run a 'Funding Club', offering sessions, in person and online (recorded).
- They offer direct feedback on an application.



Finding funding

In 2022-23 London CVSs helped VCSEs leverage



£945k

Into the VCSE sector in their local borough on average

(£946,508 leveraged)





£24.6m+

Into the VCSE sector across London in total

(£24,609,198 leveraged)

Finding funding

19

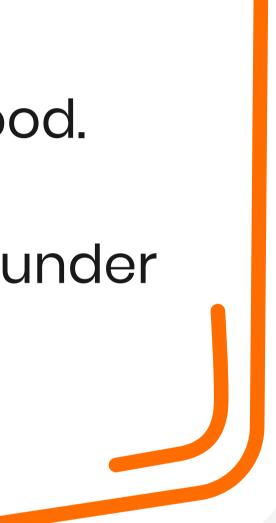
CVSs also distribute grants

- 22 CVSs in London secured funding to distribute to local groups, often in partnership.
- Grants programmes respond to local needs. They are often targeted to support specific communities, issues or gaps in services.
- Funding processes are designed to support local VCSE organisations, helping them to apply and improve capacity.

Finding funding

The way we applied for funding before wasn't good. We know how to give the answers to questions in funder application forms now.

Feedback from a VCSE member of <u>Hackney CVS</u>



Raising funds from grant donors and sharing with voluntary and community groups in Enfield is the single most material contribution of Enfield Voluntary Action in recent years, to strengthen the third sector in Enfield, while at the same time improving the lives of thousands of Enfield residents.

22 Quote from Enfield Voluntary Action Impact Report



We were awarded funding from the National Lottery Community Fund to provide a post COVID Grant Giving Scheme, with associated monies for capacity building. In total, £237,500 was provided. This was split evenly, with £118,750 allocated to Bromley and Lewisham.

Working in partnership with Blueprint for All, we made awards to 17 organisations. Projects included physical activity for older people, youth clubs, support for young females, food poverty, beds for families, debt advice, events for black history month and more.

The funding enabled groups to support 6,302 individuals and enabled organisations to employ or offset wages for around 45 staff (including part time and casual instructors) and around 500 volunteers.

Case study from <u>Community Links Bromley</u>



A charity employs a CEO as their first member of staff - a long standing volunteer who is new to the VCSE sector.

The new CEO wants to meet with similar organisations. They can see local issues emerging which need a joint response. They also want to learn how other groups are managing growing demand.



Convening and connecting

How the CVS helps...

- They organise network meetings to bring like-minded VCSEs together regularly (such as a Food Network or Homelessness Forum).
- They launch new forums to embrace important topics or challenges, such as the cost of living or funding equity.
- They work with stakeholders to bring VCSEs
 together to inform the response to local
 issues and the development of local plans.



Convening and connecting 25

In 2022-23 London CVSs held



1400 +

Network meetings and Forum events, an average of 53 per CVS (1483 in total).

Voluntary Sector Forum

CEOs Network Black Voluntary Network

Good Food Group Latin American Network

Health & Wellbeing Network

VCSE Alliance

Older People's Network

Small Groups Network Mental Health Network

Children, Families & Young People Network

Safeguarding Leaders Network

Volunteer Managers Network

Digital Inclusion Network

Convening and connecting

One of our biggest strengths as infrastructure bodies is convening and facilitating networks and special interest groups.

That's really valuable because it means the voluntary sector is able to understand what's happening outside of their own four walls.

Organisations can connect and build bridges with each other, but also with the statutory sector.

Quote from the CEO of Hackney CVS

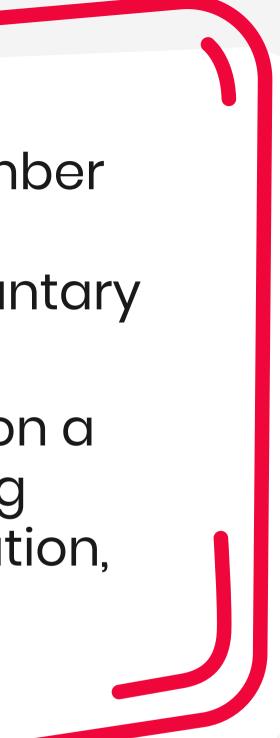
Joining has been very valuable to me. I've expanded my own network, am gathering new ideas, making connections, developing potential partnerships, and getting practical help as I think about taking our projects to the next level.

A VCSE member of the Barnet Together Alliance 28

We have attended a number of community events organised by Enfield Voluntary Action.

All have been impactful on a number of levels: bringing people together, information, advice, guidance and networking.

Quote from Enfield Voluntary Action Impact Report



Croydon Voluntary Action supports the Croydon Refugee and New Communities Forum (CRNCF), an independent, local and collaborative initiative, aimed at promoting migrant justice, voices and integration in Croydon.

The Forum comprises of over 40 refugee organisations who meet together to discuss issues that impact the lives of refugees and try to find positive solutions.

In Refugee Week 2022, the forum celebrated the successful integration and positive contribution of refugees to community life and ran a range of free activities including football, cultural cooking, cricket, Bollywood dance and sailing on South Norwood Lakes.

Case study Croydon Voluntar Action - <u>Refugee Week 2022</u> 30



Lewisham Local is developing a community development ecosystem in Lewisham to support and empower marginal blackled community-based organisations (BCBOs). This ecosystem is designed to be flexible and readily accessible with different component parts coordinated to bring about positive change.

The <u>Black Infrastructure Support programme</u> (BISP) is a 3-year initiative funded by Lewisham Council and delivered by Lewisham Local in partnership with <u>Kinaraa CIC</u>. Its main goal is to strengthen and support Lewisham's Black-led and Black-serving voluntary sector. Since its launch in April 2022, more than 50 individuals have engaged directly with the programme, resulting in a notable support capacity increase in the sector. Through tailored one-toone advice, workshops, capacity building sessions, and participation in the Lewisham Black Voluntary Network (LBVN).

Case study from Lewisham Local Annual Review 2022-23



The support programme and especially the Lewisham Black Voluntary Network facilitated by Lewisham Local have been a real lifeline for me.

It's more than just a group; it's a family that understands my journey as a black community champion. They've given me the know-how and boosted my courage to serve Lewisham even better. It's real people making real change.

Quote from Lewisham Local Annual Review 2022-23





A charity wants to expand across the borough and is looking to apply for a large pot of funding.

In the process, they realise they need a safeguarding policy and their accounts need work. The Trustees are also asking for more detailed financial reports.

The CEO approaches the CVS for advice.



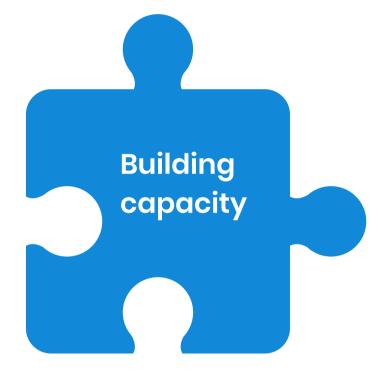
Building capacity

33

How the CVS helps...

- They offer a training session on finances.
- They give access to model templates and guidance for key policies and procedures.
- They offer a series of one-to-one sessions. Their advisor reviews their policies and revised financial management approach. They spot the need to develop their business plan and explain how to take this forward with their Trusteees.

Building capacity



In 2022-23 London CVSs built capacity through



646

Training sessions delivered





VCSE organisations actively engaged with infrastructure support (9315)

35

Building capacity

We needed to improve things in the organisation. We had financial advice from Sakeel, and valuable advice from Fred.

EVAs contribution was so valuable in terms of our safeguarding policy. As an organisation we're growing and we're grateful for this support.

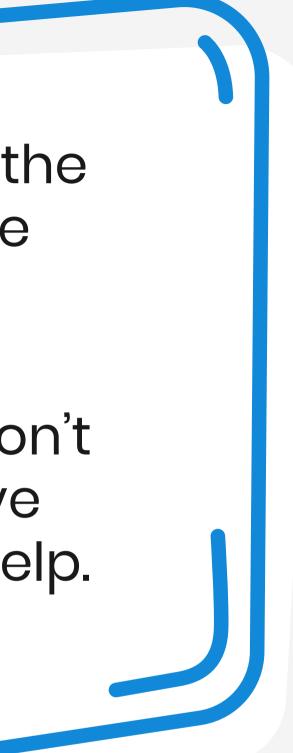
Quote from Enfield Voluntary Action Impact Report 36



We are very grateful for the support we have and are receiving from KCSC.

It is helping us grow and become sustainable. I don't know how we would have done this without your help.

Quote from <u>Kensington and Chelsea Social Council Annual Report</u>



What you do - the clarity, commitment, inclusivity of your training programmes, is remarkable. Thank you for giving me the opportunity to get ship shape to develop and run a small social enterprise.

38 Feedback from a Superhighways training attendee (Kingston Voluntary Action)

Kensington and Chelsea Social Council has supported a local community interest company (CIC) providing support to individuals affected by the Grenfell Tower tragedy.

Initially, the organisation's financial accounts were disorganised, and they relied heavily on manual processes. This led to missed deadlines and an inability to accurately track project expenses.

After working with our Community Accountant, the organisation's accounting practices are transformed. The implementation of online accounting software has streamlined their financial functions, resulting in up-to-date and easily accessible accounts.

Managers can view balances in real-time, resulting in more informed decisions. Directors were trained on key financial topics such as costing and regulatory compliance, further improving their financial management. These changes have improved staff morale and increased accountability, and professionalism.

Case study from Kensington and Chelsea Social Council Annual Report, 2022-23 39



A charity CEO has a longstanding relationship with the CVS. They regularly attend Food Network meetings hosted by the CVS where they discuss challenges and opportunities for the sector. They also share their experiences and frustrations with a new local fund.

They are passionate about the CVS representing them and their experiences to advocate for change.



Strengthening voice

How the CVS helps...

- The CVS convenes a meeting where the organisation can share their expertise and feed in to the development of the new borough Food Action Plan.
- The CVS advocates for a local funder to give feedback on rejected funding applications.
- The CVS, as a partner in the Integrated Care System, shares insights from members to inform health inequalities programmes.



Strengthening voice

41

In 2022-23 London CVSs strengthened sector voice



100%

Represent and advocate for local VCSE organisations on strategic bodies.



Stakeholders engaged across London (10,136)





Key partners including: the Local Authority, NHS & Integrated Care Systems, Police, Universities, Funders

Strengthening voice

We worked with partners to embed the sector within the Integrated Care Systems (ICS). Importantly, the sector now has a place on the South East London ICS Partnership Board.

To give this role credibility, the ICS agreed funding for a newly created Director of Voluntary Sector Collaboration & Partnerships role. They are providing £120,000 per annum for a 3-year period, with Community Links Bromley hosting the role.

This has led on creation of the South East London VCSE strategic Alliance - a coalition of sector leaders from across 6 boroughs.

Achievements also include securing £130,000 to support representation and collaboration with smaller black and global majority led organisations.

Case study from <u>Community Links Bromley</u>

Community Action Sutton hosts the Anti-Poverty Forum. During 2022/2023 attendance has grown and 6 meetings were held.

Following a letter from the Anti-Poverty Forum to public sector leaders, Sutton Council held 2 roundtable events with a range of partners.

This led to the creation of 4 warm spaces and the funding of a Debt First Aider role to support those most affected by the cost of living.

Case study from <u>Community Action Sutton Impact Report 2022-23</u> 44

Community Southwark's <u>2022 State of the Sector Report</u> gathered data from 200 VCSE organisations. This discovered that after funding, a lack of affordable and suitable premises is the biggest challenge they face.

Community Southwark has taken steps and made great progress to address this issue:

- A new grants programme has given out just under £200k to small grassroots groups.
- A new VCSE premises role is helping charities and community groups work with the local authority to find space and influence policy so more affordable space is available in future.

Case study from Community Southwark, see <u>2022 state of the sector report</u>

CB Plus recognised the un-met needs of Romanians and other Eastern European people. CB Plus employed two staff, with lived experience from the Eastern European community, and provided guidance to enable them to establish a separate charity, which is helping residents in low quality housing and poor physical and mental health.

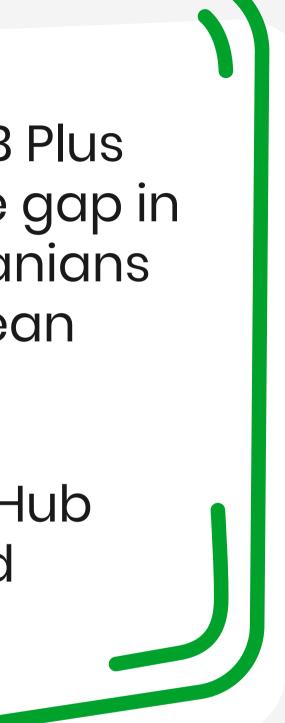
The Romanian and Eastern European Hub (ROEE Hub) was initiated with a modest initial funding of £3,000. It aimed to address the unmet support needs of Romanians and other Eastern European groups living locally.

46

We would like to thank CB Plus for helping us identify the gap in support needed by Romanians and other Eastern European groups and guiding us.

We are pleased that the Hub has emerged and thrived during two tough years.

Quote from Cecilia Petre, <u>Romanian and Eastern European Hub, CB Plus case study</u> 47





A volunteer led group is struggling to find volunteers through their own networks. When people do join, they often only volunteer for just a few weeks, leaving gaps in their service.

They approach the Volunteer Centre within their local CVS to help recruit volunteers. They look to join a course about volunteer support.



Nurturing volunteering

How the Volunteer Centre within the CVS helps...

- They advertise volunteering opportunities on their platform and newsletter.
- They run sessions on 'Introduction to
 Volunteering' for local residents, helping
 them find the right opportunity for them.
- \rightarrow They give volunteer awards.
 - They provide guidance covering topics of recruitment, management and recognition.



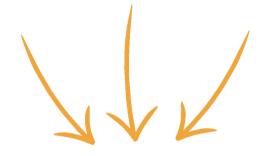
Nurturing volunteering 49

In 2022-23 London CVSs nurtured volunteering with



5000+

Volunteers placed by the 15 CVSs which run a Volunteer Centre, or provide volunteer projects and services



977

Volunteers directly volunteering for 22 CVS alongside paid staff teams



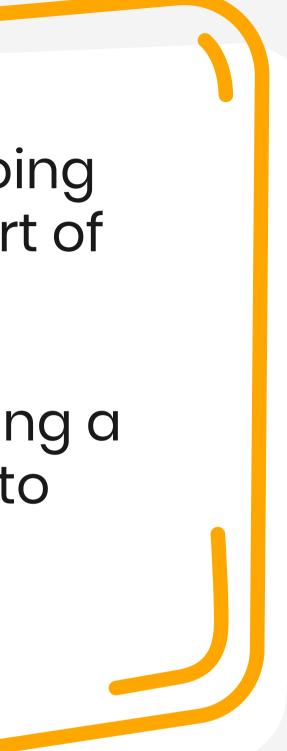


Nurturing volunteering

All our volunteers are doing great and are a vital part of helping run our service.

So, thank you for providing a platform for volunteers to find us.

Feedback from a VCSE member of the Barnet Together Alliance



Volunteering with Croydon Voluntary Action has given me a sense of purpose at a particularly difficult time in my life

Croydon Voluntary Action volunteer



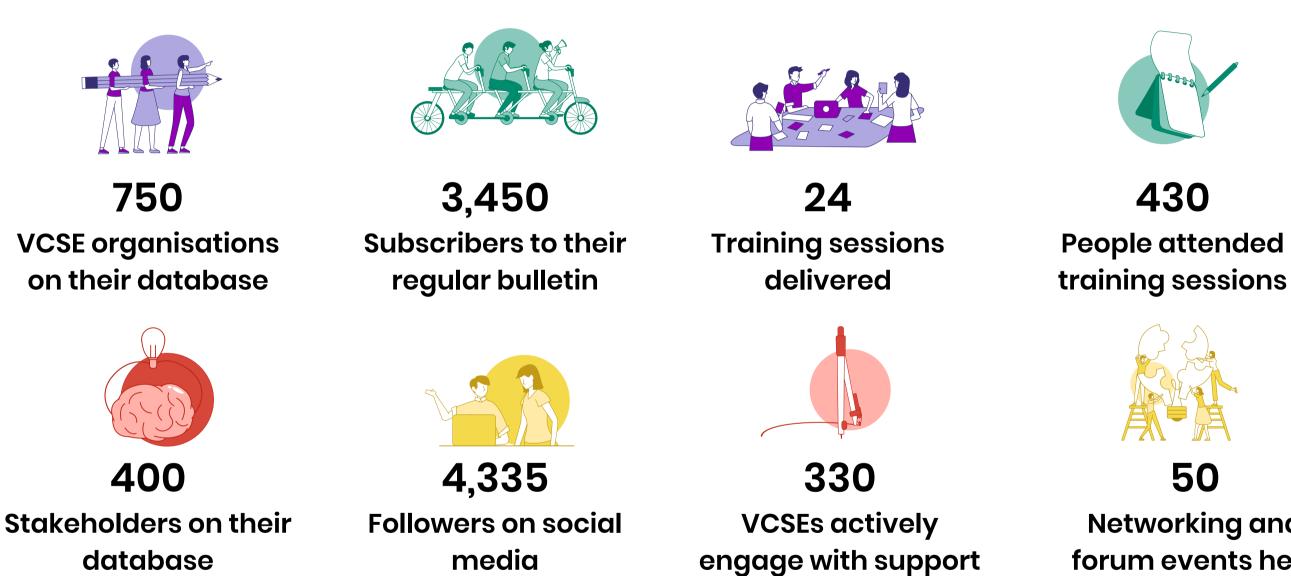
Croydon Voluntary Action's volunteer Centre places over 1,000 people into volunteering in Croydon every year. Providing a matching service, we are the link between people who want to volunteer and organisations looking for volunteers.

No one size fits all when it comes to volunteering, which is why we encourage the organisations we work with to offer volunteering roles in all shapes and sizes. We offer 1-2-1 support to organisations looking recruit volunteers. We offer a number of ways for people to find their perfect match, from one-to-one appointments to searching online.

In partnership with Croydon Mencap, we trained 20 volunteer buddies to work with 25 people with learning disabilities, enabling them to take on meaningful volunteering roles, this could be weekly engagement to supporting the beginning of their own volunteer journey.

Case study from A Year in the Life of Croydon Voluntary Action

CVS delivery on average in 2022-23



Data notes

- All CVSs are different and have wide ranging incomes and staffing levels
- These averages are based on data contributions from 28 CVSs in London

54



£945,000

Leveraged in to the sector

Networking and forum events held



340

Volunteers placed by those with a volunteer centre

93% of London's **CVSs offer** additional services

46%

Social Prescribing programmes

Alongside

Specialist capacity building services e.g. Community Accountancy and Digital support

And host

Healthwatch

71%



Direct Community Development projects

Redistribution of grants

LocalGiving



Moving forwards

There are growing demands on local infrastructure organisations at a time of an increasingly fragile funding landscape.



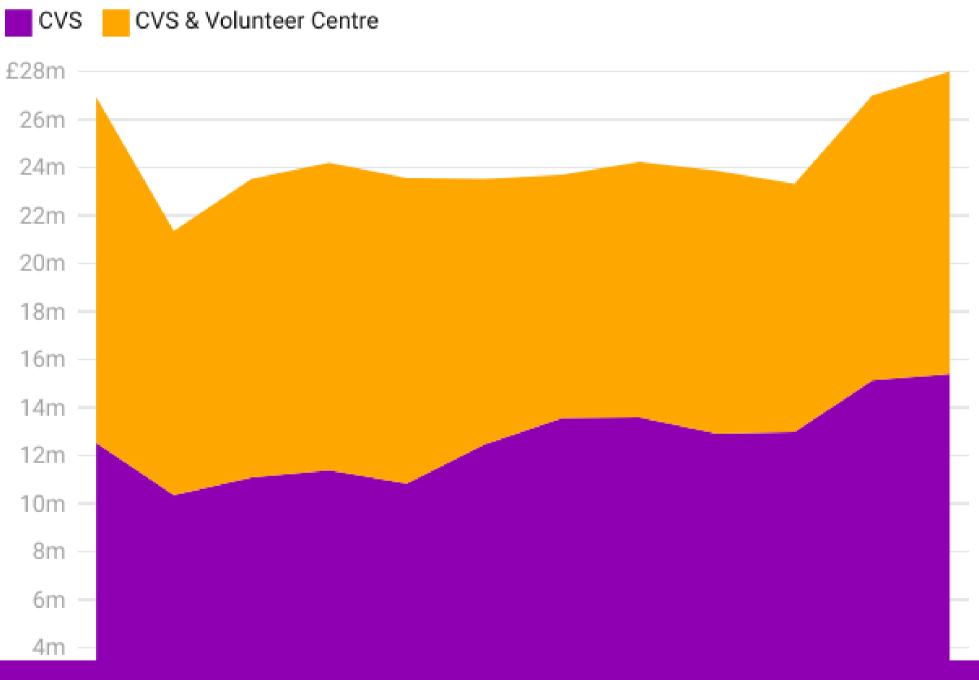
A real term funding decrease

Sector infrastructure has not grown in real terms over the last decade, despite growth in the VCSE sector itself.

Covid-19 and the Cost of Living crisis resulted in increased funding for emergency responses. CVSs report that this temporary trend is coming to an end. Some are existing on a year by year basis. Funding is a significant challenge.

London local infrastructure bodies

Total spending - 2011 to 2022 Adjusted for inflation - shown in 2022 prices



<u>Open the total spending</u> <u>chart in your browser</u>

Data notes

- Only includes currently operating registered charities. Does not include charities that have closed.
- Source: Analysis of Charity Commission data, Adjusted for inflation using GDP Deflators



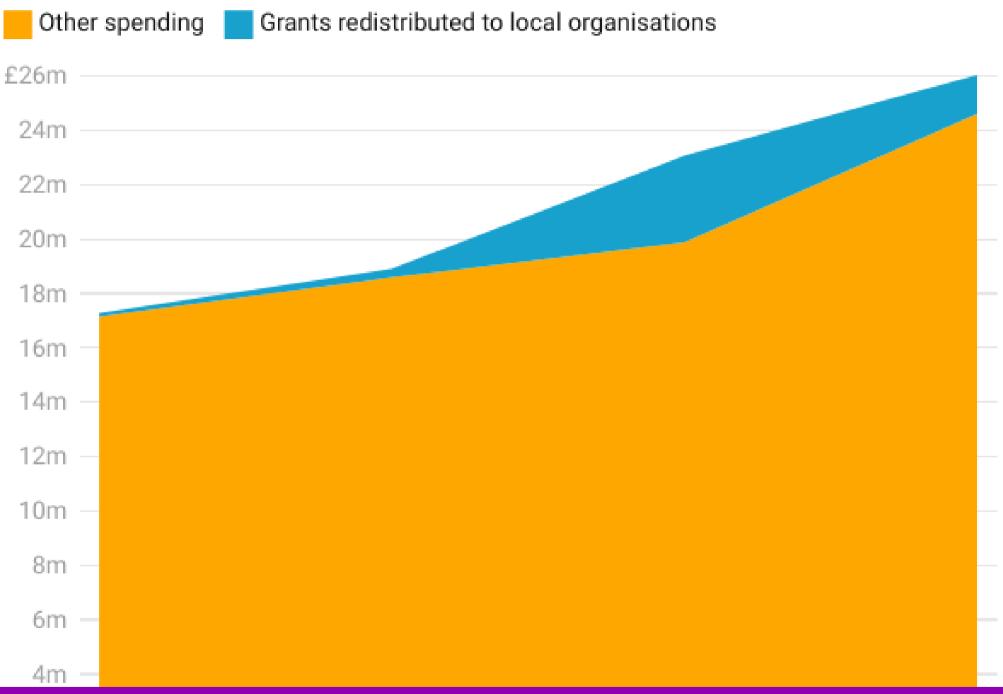
Funding distributors

CVSs are now increasingly playing a new role of 'grant distributor'.

Funds distributed rose circa 4.5 fold since 2019-20 with £1.4 million distributed in 2021-22.

This contributes to the apparent recent rise in financial resource when looking at CVS income and expenditure.

Spending by type - 2018-19 to 2021-22 Not adjusted for inflation.



Data notes

- not include charities that have closed.

58

Open the funding distributors <u>chart in your browser</u>

Spending by London local infrastructure bodies

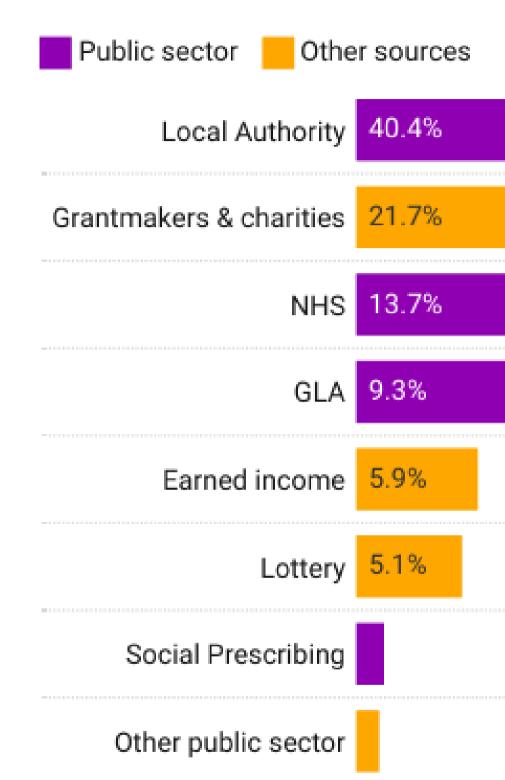
• Only includes currently operating registered charities with income over £500,000. Does

Source: Analysis of Charity Commission data, Adjusted for inflation using GDP Deflators

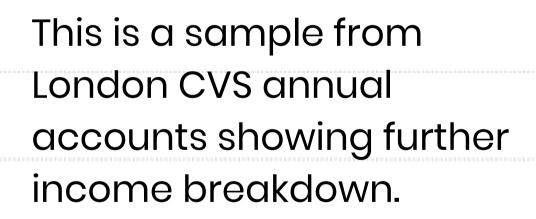
Who's funding infrastructure?

Charity Commission data shows that CVSs are largely reliant on local and central government funding (estimated at 53%),

This paints a very uncertain future in the current climate of swingeing local government budget cuts.



Open the income breakdown chart in your browser **Data notes** Source: Analysis of a sample of London CVS annual accounts 2022-23





The reality is that sector infrastructure is exposed

Very few trusts and foundations fund the sector infrastructure organisations and it is a very fragile ecosystem.

Changes to funder strategies expose this vulnerability, with some infrastructure bodies reporting that they have few funders that they are even eligible to apply to.

This means change in the strategies of one funder are likely to have an impact on the applications received by others.

60



Trust and expertise

London's VCSE organisations are agile, ambitious and care deeply about the people they are trying to help. Their tireless efforts during a cost of living crisis have been nothing short of heroic.

Yet community action does not happen in a bubble. It can only happen by connecting with others, sharing knowledge, taking safe risks, using the right systems and finding funds to run.

CVSs are unique in their ability to reach

organisations of all sizes, build the foundations on which grassroots action can grow and strengthen the assets of our communities to affect real change.

VCSE organisations tell us they value and choose to turn to a CVS for support because of the trusting and long lasting relationships they have with individuals at CVSs, who understand the pressures and needs they have. In-depth local knowledge ensures they connect with the right people at the right time and they know there is always an expert they can turn to to help them on their journey.

Funding ask

Over the last year CVSs have been the glue in bringing a diverse sector together to ensure it is effective, informed, connected, and coordinated at a time when the cost of living crisis shows no sign of easing and its devastating impacts far reaching.

Their support for the VCSE sector has ensured £24.6m funds have been available to meet the needs and hopes of Londoners at a time when their own funding is increasingly at risk. There are immediate, formidable challenges ahead. Shrinking local authority funding, with some authorities facing bankruptcy, will weigh heavily on CVSs who themselves are trying shelter and champion small organisations during the storm. There are boroughs in London that do not have a CVS to turn to.

As a network we are urging funders to consider the vital role CVSs have in amplifying voices from the grassroots, supporting the development of quality local services and being the bedrock of community action in the capital.

This is a pivotal point for London's voluntary sector infrastructure and the organisations that fund it

The innovation that funders are rightly looking for can only happen with adequate long-term, stable and flexible funding.

Now is the moment for funders to build on their learning from the pandemic and increase their support to infrastructure organisations.

<u>Capacity to Change, The state of London's voluntary sector infrastructure</u> organisations in the 2020's by Resource for London



Closing remarks

As my time has come to an end as Chair of the London CVS Network, I proudly look at all we continue to achieve within our own localities and as a collective. The CVS Network between us has trust and in-depth understanding of our local communities.

We are embedded within the local area, therefore bringing knowledge on local issues, services delivered by the local VCSE sector and a commitment to voice and empowerment of our communities.

From micro and grassroots led organisations through to large organisations, we fundamentally believe that together we can affect real change.

We know that many of our voluntary and community organisations tell us that they value our role and so our reason for

Angela Spence, outgoing Chair, London CVS Network

existing continues to be reinforced on a daily basis.

We want to continue to deliver for our communities and can only do this if our role is fully understood and supported. This is why we will continue to showcase our work and with each new report we will continue to build on the last in demonstrating the impact we make.

Thank you to all of the funders that recognise and the value of local infrastructure organisations and invest in us to make a difference.



Angela Spence, outgoing Chair, London CVS Network



London Plus

London Plus connects, supports and champions charities and community groups across the capital, based on the firm belief that when charities and community groups flourish, we achieve a fairer London for all. Just as borough-based CVSs bring local VCSE organisations and communities together and connect with statutory sector partners and other key stakeholders, London Plus plays a similar role connecting local and Londonwide social action.

London Plus convenes and supports the London CVS Network, which enables increased collaboration and amplification of local insight and voice. As a result, London CVSs play a wider role, with an even greater impact, within and beyond their local borough.

Thank you to...

| <u>Barnet Together Alliance</u> | <u>Community Southwark</u> | METRO GAVS |
|---|---------------------------------|--|
| BD_Collective | <u>Compost Newham</u> | <u>Kensington and Chelsea</u> <u>Social Council</u> |
| <u>Bexley Voluntary Service</u> <u>Council</u> | <u>Croydon Voluntary Action</u> | <u> Kingston Voluntary Actior</u> |
| <u>Bridge Renewal Trust</u> | <u>CVS Brent</u> | <u>Lewisham Local</u> |
| <u>CB Plus</u> | Ealing and Hounslow CVS | <u>Merton Connected</u> |
| <u>Community Action Sutton</u> | Enfield Voluntary Action | <u>One Newham</u> |
| <u>Community Links Bromley</u> | <u>Hackney CVS</u> | <u>One Westminster</u> |

Redbridge CVS

Richmond CVS

Tower Hamlets CVS

Voluntary Action Camden

Voluntary Action Harrow

Voluntary Action Islington

Wandsworth Care Alliance

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Further reading

- 360Giving Sector Infrastructure Funding Analysis, 2023
- Giving pains: The cost of grant-making, by <u>Civil Society Commission, 2022</u>
- <u>UK Third Sector grant-making: a summary of research by the University of Bath</u>, 2019
- Centre for London <u>What's happening to London's Local Charities</u>, 2018
- NAVCA <u>Connecting Locally: local voluntary and community sector infrastructure in England</u>, 2022
- London Plus <u>CVS Network Impact Report 21–22</u>, 2023
- Resource for London <u>Capacity to Change The state of London's voluntary sector infrastructure</u> organisations in the 2020's

London Plus

Report compiled by:

- <u>Superhighways</u>
- Think Social Tech
- Kane Data



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